
Tesmec Group

Corporate Presentation

March 17, 2014

ENERGY



Power lines Construction & Maintenance



Underground Cables Laying



Grid Efficiency & Management

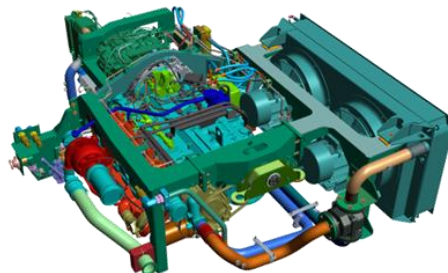
RAILWAY



Railway line Construction & Maintenance



Special application



New eco-friendly technology

UNDERGROUND INFRASTRUCTURES



Large-scale infrastructure



Shale Gas & Oil

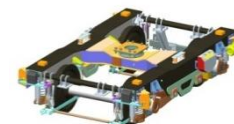


Drainage & Dewatering

Innovation

On-going investments in Research and Development and technological innovation to consolidate its leading position in the supply of technologically advanced solutions

Technological innovation of the machines -> digitalization



Integration

Strategic partnerships to create synergies with industry-leading companies and offer solutions for special projects with high added value.

Technology agreement with Rosseti, to propose a new type of electric lines (compact lines) and to the new methodology of work safety (live work). Development in progress.



Internationalization

Geographic expansion, to increase the company's direct presence in strategic countries with the greatest growth opportunities, by opening local branches or through partnerships with local companies.



PRODUCTS
supplier



SOLUTIONS
supplier

CYCLICAL
SECTORS



*sensitive to economic
cycles and dependent
on investment projects*

NON-CYCLICAL
SECTORS

*independent on business
cycles, recurrent*

CONSTRUCTION of
infrastructure

MANAGEMENT and
MAINTENANCE of
infrastructure

**GLOBAL
PLAYER**



**MARKET
LEADER**

**INNOVATION to
maintain
MARKET
SHARE**



2013 P&L Results



GROUP	2013	2012	Delta %
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Revenues	113,5	119,8	-5%
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EBITDA	19,5	24,5	-20%
% on Revenues	17%	20%	

EBIT	12,5	17,8	-30%
% on Revenues	11%	15%	

Profit Before Taxes	7,8	12,4	-37%
% on Revenues	7%	10%	

NET INCOME	4,4	8,3	-47%
% on Revenues	4%	7%	



TRENCHER	2013	2012	Delta %
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Revenues	55,6	50,9	9%
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EBITDA	7,2	10	-28%
% on Revenues	13%	20%	

STRINGING	2013	2012	Delta %
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Revenues	57,9	68,9	-16%
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EBITDA	12,3	14,5	-15%
% on Revenues	21%	21%	

Performance of foreign subsidiaries consolidated



Tesmec USA (100%)



Revenue 22.1 million € (+8% vs PY)

Performing better than previous year

Tesmec RUS (100%)



Revenue 3.9 million € (+200% vs PY)

Tesmec Rus performance in line with development plan expected;

Tesmec SA (100%)



Revenue 0.5 million € (- 64% vs PY)

In 2013 the company suffered an unfavorable economic situation that is synthesized in the devaluation of the local currency (rand) against the U.S. dollar by 31%.

Performance of foreign subsidiaries consolidated by Equity Method



JV Condux-Tesmec (50%)



Revenue 13.7 million € (+26% vs PY)

Revenue growth confirms success of the Group's strategy in North America Market

JV Tesmec Peninsula (49%)



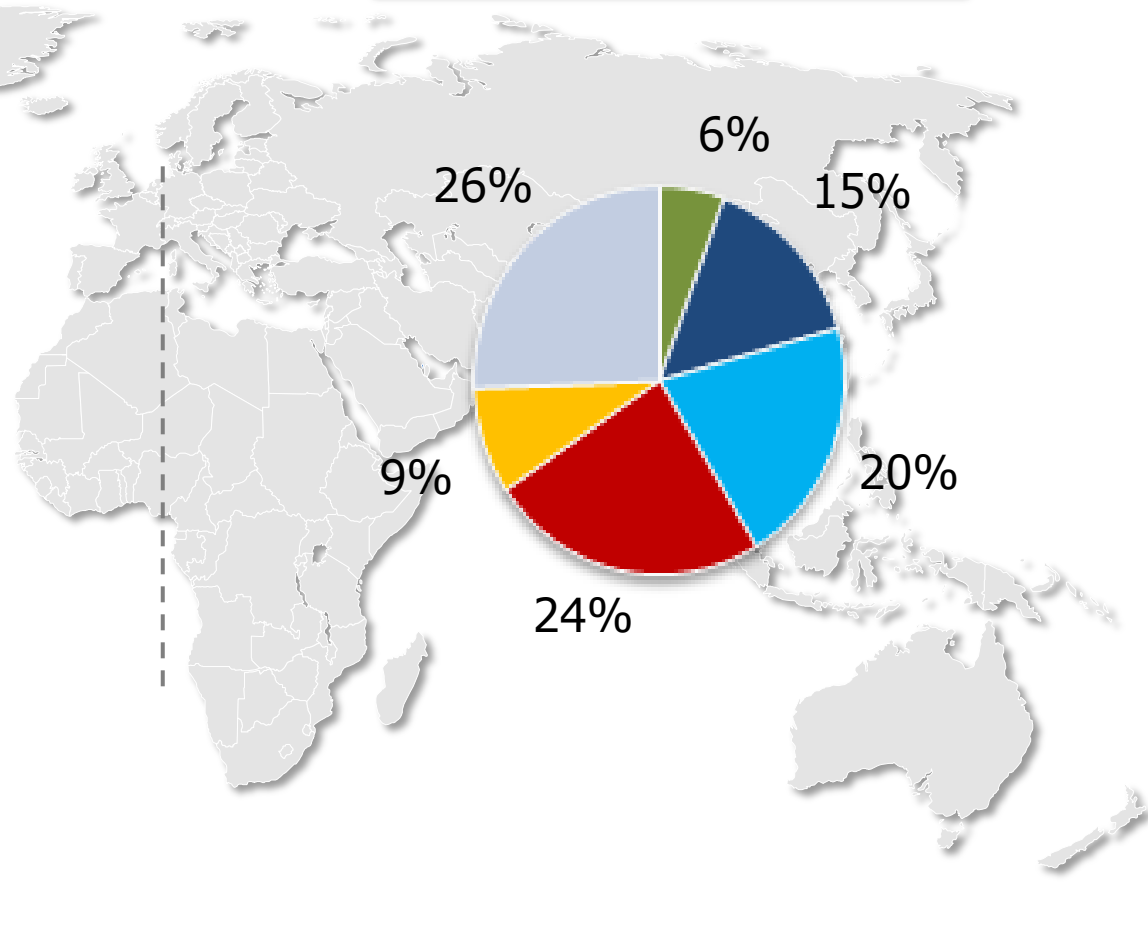
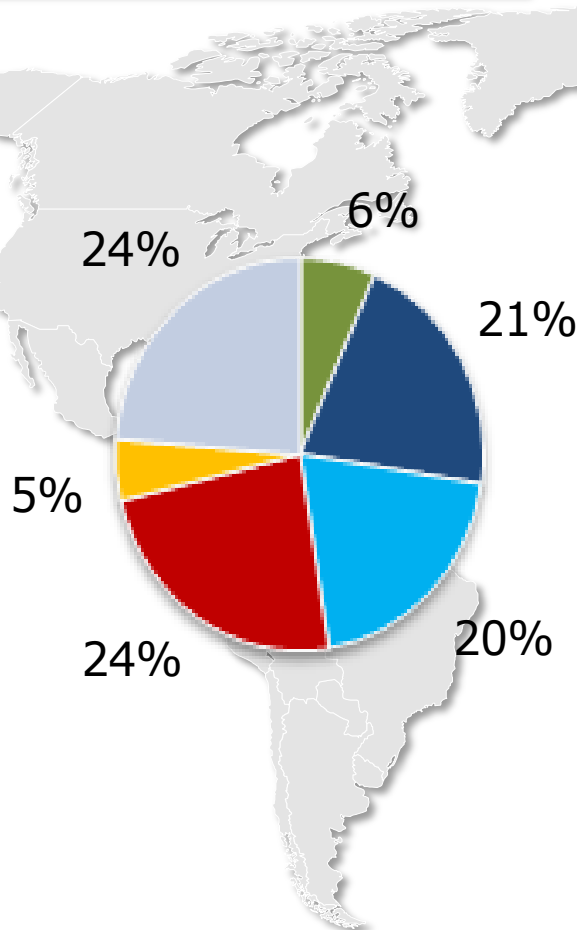
Revenue 7.6 million € (- 43% vs PY)

Revenues: international scale and exposure to growing economies



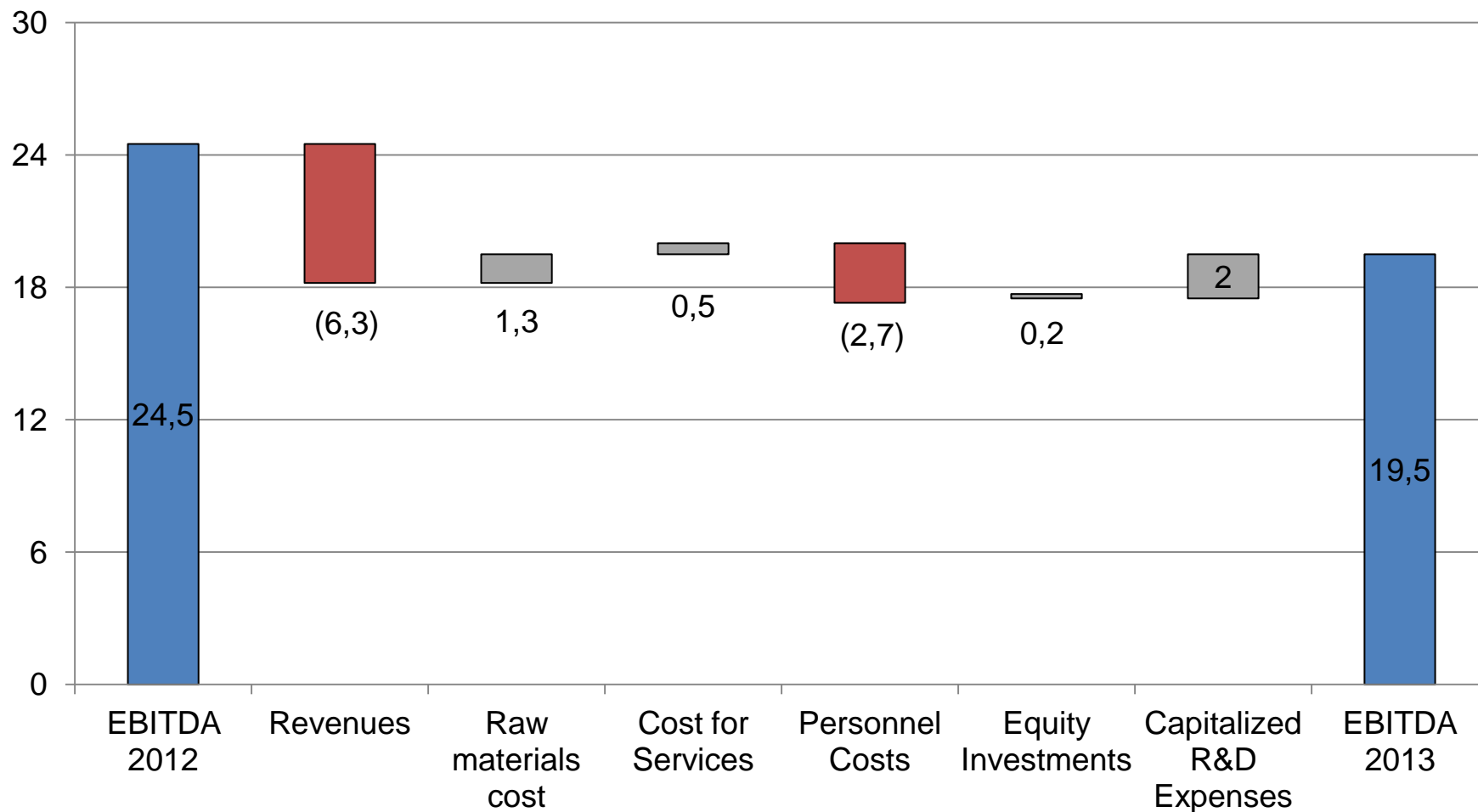
2012

2013



Italy Europe Middle East BRICs and Oceania Africa North-Central America

EBITDA 2013

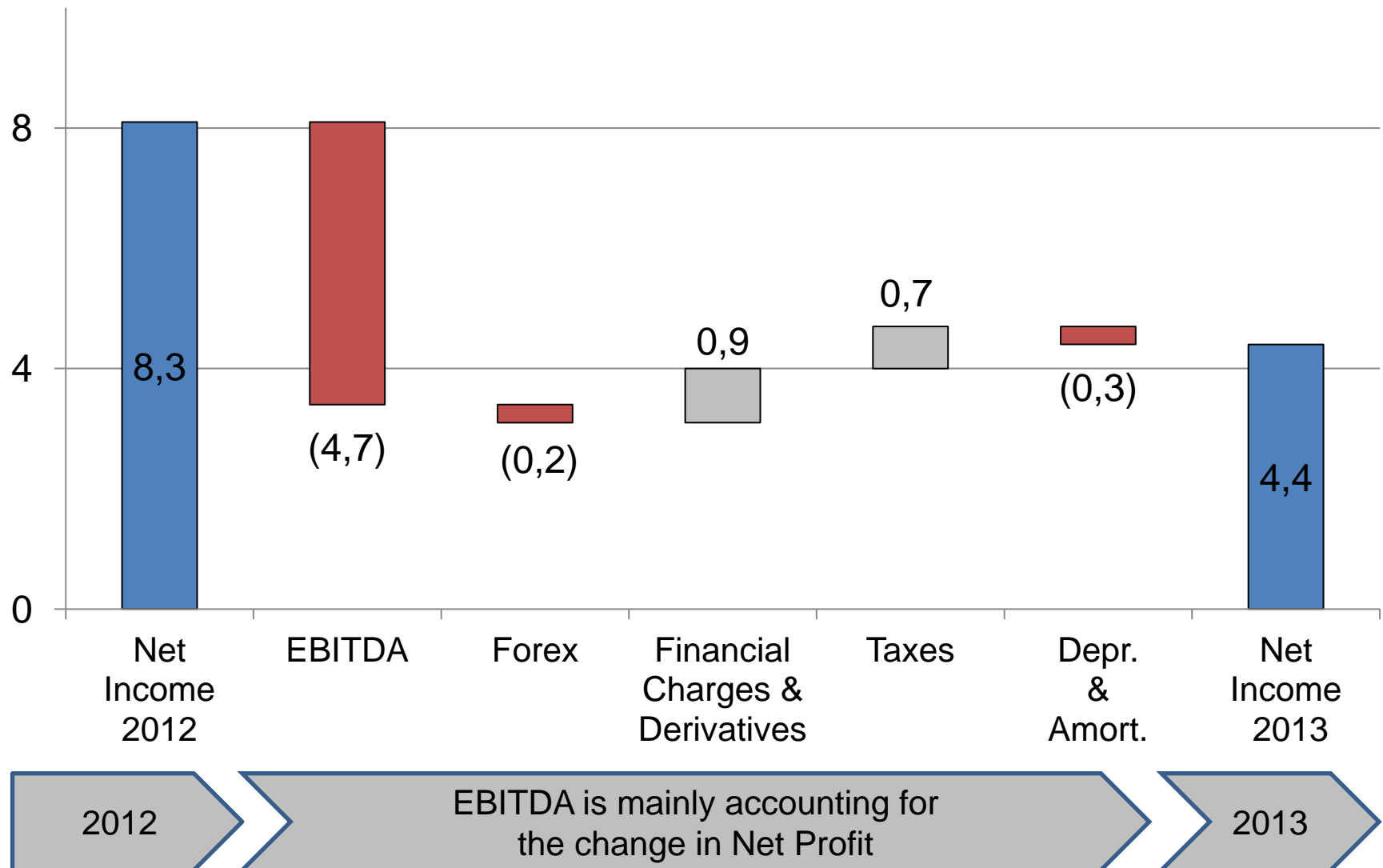


2012

EBITDA decrease is mainly due to the revenues decrease, change in product mix and increased personnel costs

2013

NET PROFIT 2013



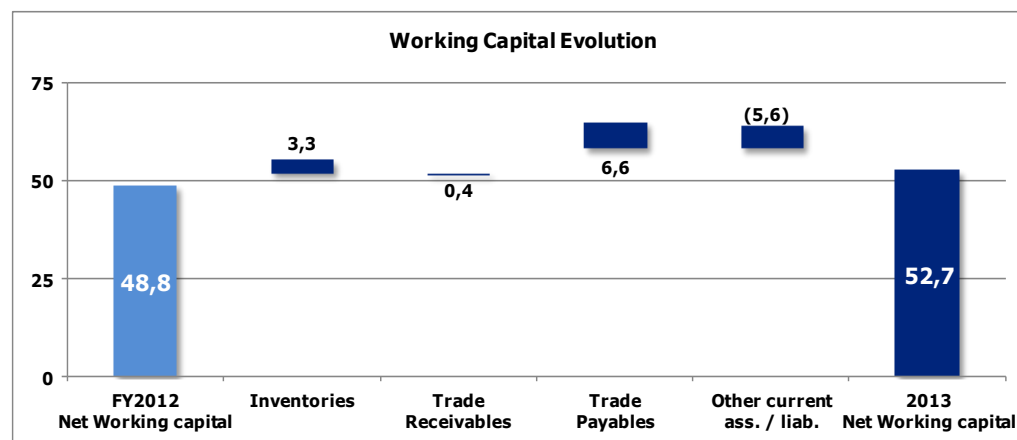
2013 Financial Results



Financial Information (Euro Mln)	2013	2012
Net Working Capital	52,7	48,8
Non Current assets	57,5	49,7
Other Long Term assets/liabilities	0,4	1
Net Invested Capital	110,6	99,5
Net Financial Indebtness	68,8	56,5
Equity	41,8	43
Total Sources of Financing	110,6	99,5

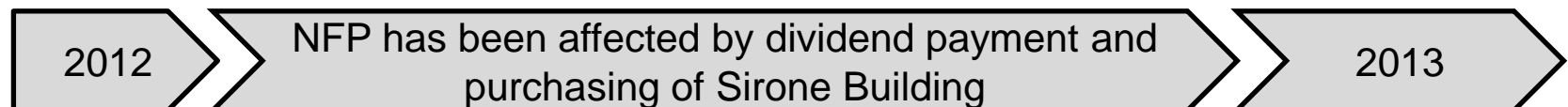
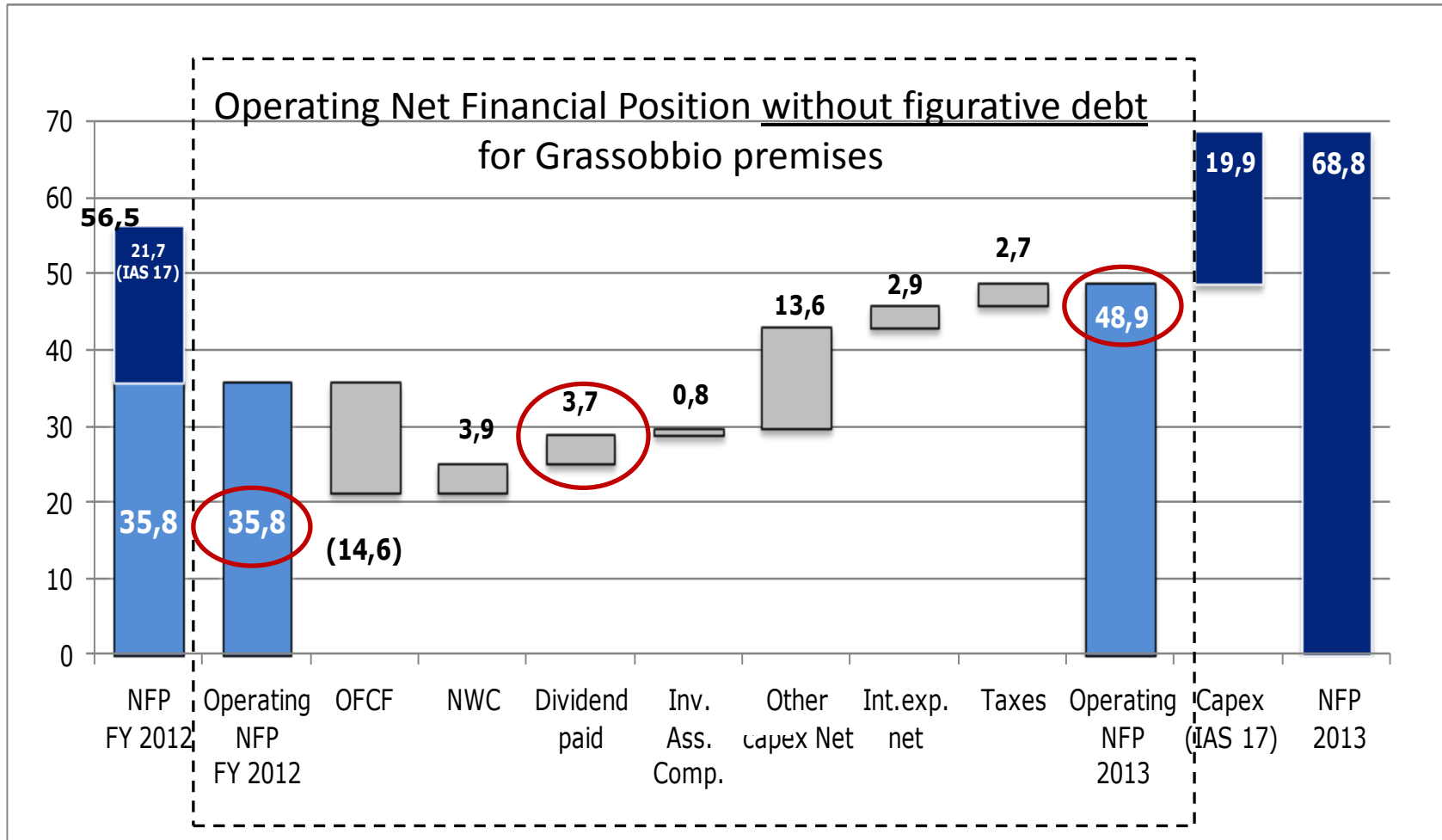
Working Capital Evolution

Euro Mln	2013	2012	Days* 2013	Days* 2012
Trade Receivables	43,2	43,6	137	131
Inventories	48,1	44,8	152	135
Trade Payables	(25,5)	(32,1)	81	96
Other Current Assets/(Liabilities)	(13,1)	(7,5)	41	23
Net Working Capital	52,7	48,8		



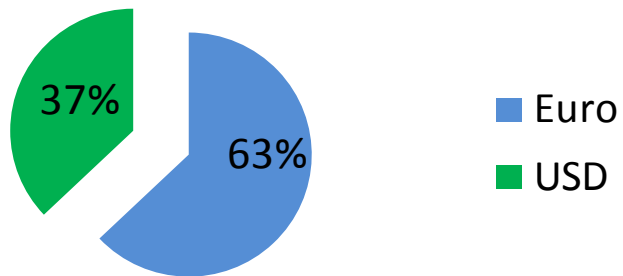
2013	
$\frac{\text{Net Working Capital}}{\text{Revenues}}$	46%
2012	
$\frac{\text{Net Working Capital}}{\text{Revenues}}$	41%

Net Financial Position Evolution

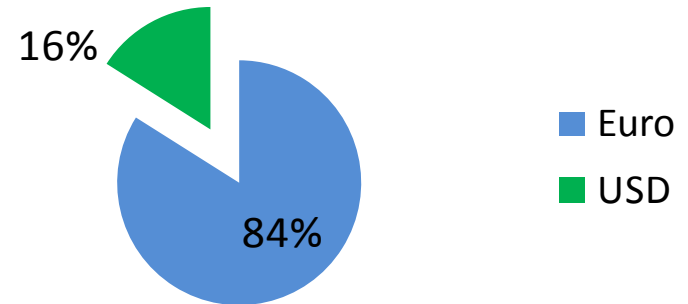


Exchange exposure 2013

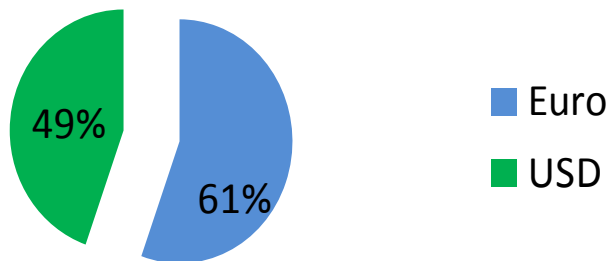
Revenues



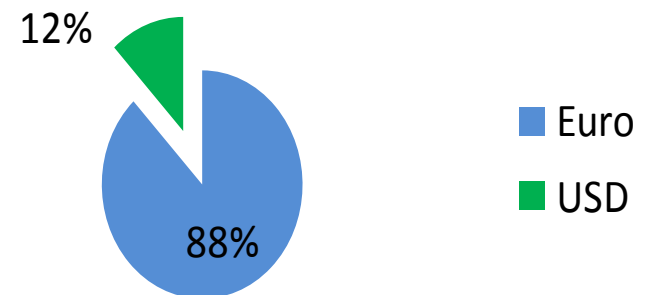
Operating Costs



Trade Receivables

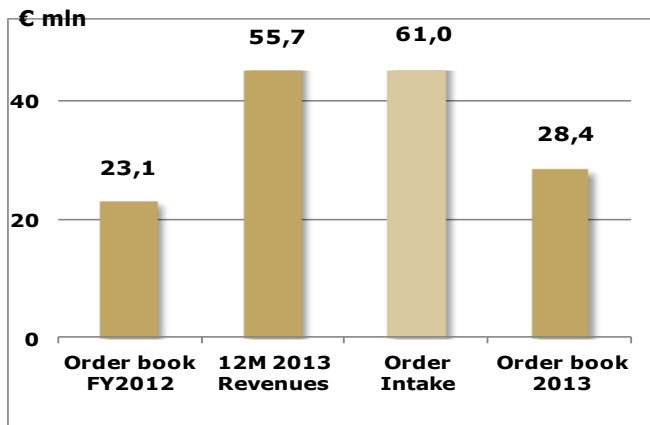


Trade Payables

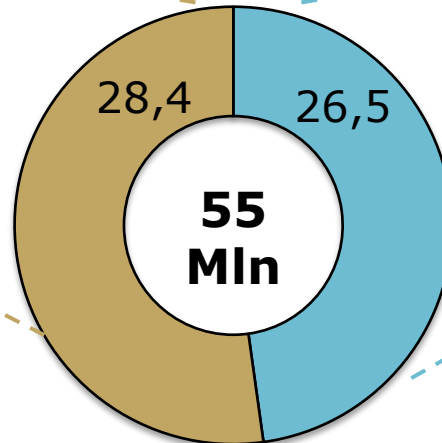
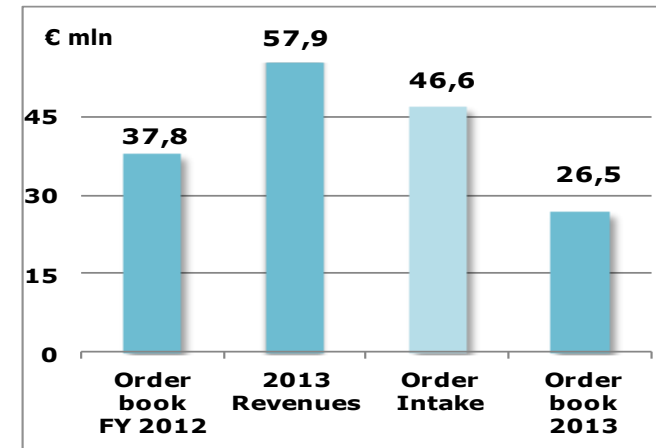


ORDER BOOK 2013

TRENCHERS



STRINGING



We expect 2014 will be a positive year based on the following main assumptions:

- normalisation of the negative factors which influenced the performance of last quarter 2013 mainly in the second half year;
- the increased level of diversification of products and markets that will allow the Group to grow compensating for declines in some markets.
- Finalisation of important negotiations in the three business sectors Energy, Railway and Underground Infrastructures.

Focus on R&D

Staff dedicated to research and development over the past two years has increased up to 100 units

TRENCHERS

Digitalization of the machines:
Smart Trencher philosophy



Big Projects:
Doha Metro, Doha Port



RAILWAY

Construction and maintenance
rail vehicles:
*Denver Transit for Eagle P3 rail
project in Denver (USA)*



Railcar
APV for Italy



ENERGY

New innovative products for
Grids efficiency and
management:
Certification in progress



Agreement with Rosseti for
development of compact
lines and live line
operations methodology
BPL Electric Technologies

Key Projects

ENERGY

E
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E



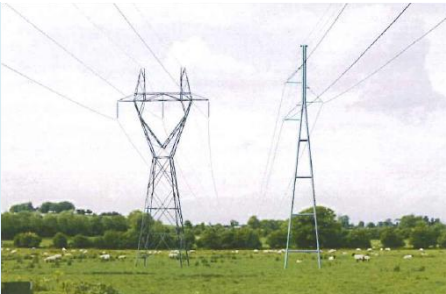
Special projects, huge crossing

U
S
A



Important stringing projects

R
U
S
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I
A



Agreement with Rosseti

RAILWAY

C
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A



Machines for catenary installation

U
S
A



Strategic Project with Amtrak

E
U
R
O
P
E



Snow removal machines

UNDERGROUND INFRASTRUCTURES

M
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D
D
L
E
E
A
S
T



Infrastructure projects in Qatar

U
S
A



Pipeline projects

A
S
I
A



Fiber optic installation

Rating assigned to Tesmec from Cerved Group



Tesmec has been assigned
a solicited rating
by Cerved Group on
February 24, 2014,
of

A 2.2

equivalent to
a high credit rating with a
PDI index of 0.34%

A 1.1

A 1.2

A 1.3

A 2.1

A 2.2

A 3.1

SAFETY

B 1.1

B 1.2

SOLVENCY

B 2.1

B 2.2

VULNERABILITY

C 1.1

C 1.2

C 2.1

RISK

Classes of
risk for
Cerved
Group

Appendix A - Summary 2013

Profit & Loss statement



Profit & Loss Account (€ mln)	2013	2012	Delta vs 2012	Delta %
Net Revenues	113,5	119,8	(6,3)	-5%
Raw materials costs (-)	(54,8)	(56,1)	1,3	-2%
Cost for services (-)	(19,9)	(20,3)	0,4	-2%
Personnel Costs (-)	(22,7)	(20,0)	(2,7)	14%
Other operating revenues/costs (+/-)	(2,0)	(2,0)	0,0	0%
Portion of gain/(losses) from equity investments evaluated using the equity method	0,4	0,2	0,2	100%
Capitalized R&D expenses	5,0	2,9	2,1	72%
Total operating costs	(94,0)	(95,3)	1,3	-1%
<i>% on Net Revenues</i>	<i>(83%)</i>	<i>(80%)</i>		
EBITDA	19,5	24,5	-5,0	-20%
<i>% on Net Revenues</i>	<i>17%</i>	<i>20%</i>		
Depreciation, amortization (-)	(7,0)	(6,7)	(0,3)	4%
EBIT	12,5	17,8	-5,3	33%
<i>% on Net Revenues</i>	<i>11%</i>	<i>15%</i>		
Net Financial Income/Expenses (+/-)	(4,7)	(5,4)	0,7	-13%
Taxes (-)	(3,4)	(4,1)	0,7	-17%
Minorities	-	-	-	-
Net Income (Loss)	4,4	8,3	(3,9)	-47%
<i>% on Net Revenues</i>	<i>4%</i>	<i>7%</i>		

Appendix B - Summary Balance Sheet



Accounts receivable	43,2	43,6
Accounts payable (-)	(25,5)	(32,1)
Op. working capital	65,8	56,3
Other current assets (liabilities)	(13,1)	(7,5)
Net working capital	52,7	48,8
Tangible assets	43,2	39,8
Intangible assets	10,2	7,6
Financial assets	4,1	2,3
Fixed assets	57,5	49,7
Net long term liabilities	0,4	1,0
Net invested capital	110,6	99,5
Cash & near cash items (-)	(13,8)	(17,1)
Short term financial assets (-)	(9,5)	(5,2)
Short term borrowing	38,1	29,6
Medium-long term borrowing	54,0	49,2
Net financial position	68,8	56,5
Equity	41,8	43,0
Funds	110,6	99,5

- The Manager responsible for preparing the company's financial reports, Andrea Bramani, declares, pursuant to paragraph 2 of Article 154-bis of the Consolidated Law on Finance, that the accounting information contained in this presentation corresponds to the document results, books and accounting records.

- Certain information included in this document is forward looking and is subject to important risks and uncertainties that could cause actual results to differ materially.

- Any estimates or forward-looking statements contained in this document are referred to the current date and, therefore, any of the assumptions underlying this document or any of the circumstances or data mentioned in this document may change. Tesmec S.p.A. expressly disclaims and does not assume any liability in connection with any inaccuracies in any of these estimates or forward-looking statements or in connection with any use by any third party of such estimates or forward-looking statements.

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- In addition to the standard financial reporting formats and indicators required under IFRS, this document contains a number of reclassified tables and alternative performance indicators. The purpose is to help users better evaluate the Group's economic and financial performance. However, these tables and indicators should not be treated as a substitute for the standard ones required by IFRS.



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