

TESMEC

OUTPERFORM

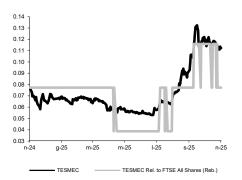
Sector: Industrials Price: Eu0.11 - Target: Eu0.17

Energy business drives quality growth. TP raised to Eu0.17

Enrico Coco +39-02-77115.230 enrico.coco@intermonte.it

| Stock Rating | | | | | | |
|--------------------|-------|-----------|-------------------|--|--|--|
| Rating: | | Unchanged | | | | |
| Target Price (Eu): | | fror | from 0.08 to 0.17 | | | |
| | 2025E | 2026E | 2027E | | | |
| Chg in Adj EPS | 7.3% | 20.5% | 33.7% | | | |

TESMEC - 12M Performance



| Stock Data | | | |
|------------------|----------|-------|-----------|
| Reuters code: | | | TES.MI |
| Bloomberg code: | | | TES IM |
| Performance | 1M | 3M | 12M |
| Absolute | -4.8% | 59.6% | 45.3% |
| Relative | -4.2% | 56.2% | 19.5% |
| 12M (H/L) | | | 0.13/0.05 |
| 3M Average Volun | ne (th): | | 7,636.89 |

| Shareholder Data | |
|---------------------------|-------|
| No. of Ord shares (mn): | 606 |
| Total no. of shares (mn): | 606 |
| Mkt Cap Ord (Eu mn): | 68 |
| Total Mkt Cap (Eu mn): | 68 |
| Mkt Float - Ord (Eu mn): | 32 |
| Mkt Float (in %): | 46.6% |
| Main Shareholder: | |
| TTC | 47.8% |

| Balance Sheet Data | |
|---------------------------------|------|
| Book Value (Eu mn): | 80 |
| BVPS (Eu): | 0.13 |
| P/BV: | 0.9 |
| Net Financial Position (Eu mn): | -136 |
| Enterprise Value (Eu mn): | 204 |

- 9M25 results solid both on profitability and cash generation. 9M25 results confirmed the positive trend in 1H25, showing top-line growth at +7% vs. 9M24 PF (excluding Marais), stable margins at 16.3% (negative sales mix offset by cost efficiencies), and strong cash generation with net debt at Eu136mn as of September 2025, down Eu10mn vs. June 2025 and Eu40mn vs. September 2024. Beside supportive P&L trends suggesting increasing focus on quality of revenues and profitability, we note that debt deleverage is a key valuation driver for Tesmec given that the debt component accounts for approx. 2/3 of the EV.
- Energy drives improving performance: 3Q25 revenues came to Eu63.6, up 3% vs. pro-forma 3Q24, driven by 35% YoY growth at the Energy business (strong performances in Stringing and Energy Automation), which reported 3Q25 revenues of Eu26.5mn. In 3Q25, Energy was the most important contributor to consolidated revenues and accounted for 42% of Tesmec's top line vs. 39% from Trenchers which reported 3Q25 sales down 10% vs. 3Q24 pro-forma. 3Q25 EBITDA of Eu10.2mn grew 5% vs. Eu9.7mn pro-forma 3Q24, with the margin slightly improving from 15.6% in 3Q24 to 16.0% in 3Q25. EBITDA growth was driven by Energy (20.3% EBITDA margin in 3Q25 vs. 11.7% in 3Q24) and Rail (EBITDA stable despite lower YoY volumes), while Trencher (EBITDA down Eu2.4mn YoY) was the only weak spot. We note that Energy accounted for >50% of group EBITDA in 3Q25. EBIT of Eu5.0mn increased by 37% vs. 3Q24, with the net result approx. at breakeven (-Eu0.2mn) after Eu0.5mn of unrealized ForEx losses.
- Outlook and Estimates. Management confirmed the indications of rising revenues and EBITDA in FY25, with a further reduction of net debt vs. September 2025. We have fine-tuned P&L estimates for FY25 but raised FY26-FY27 revenues by +3% and EBITDA by +8%. We have materially improved cash generation assumptions, with net debt improved by Eu8mn in FY25 to Eu136mn (in line with the 9M25 figure) and by Eu15mn in FY26 (vs. a current mkt cap of Eu69mn) to Eu126mn.
- OUTPERFORM; target price raised to Eu0.17 (from Eu0.08). Tesmec is exposed to growing end-markets in Energy (now the group's most important business) and Rail (internationalization of its diagnostic technologies), supporting the growth outlook in coming years too. Weakness in Trenchers is being addressed by focusing on strategic regions (US and Middle East) and applications (energy and mining). Our updated DCF-based EV for Tesmec is Eu245mn (from the prev. Eu200mn), implying a fair equity value of Eu105mn (from prev. Eu48mn). The closing of the transaction with OT Engineering (deconsolidation of Marais debt became definitive) and the Eu55mn debt refinancing announced in October support the positive stance. At target, we value Tesmec at 4.5x EV/EBITDA FY26E (prev. 4.4x FY25E) and 9x P/E FY26E.

| Key Figures & Ratios | 2023A | 2024A | 2025E | 2026E | 2027E |
|------------------------|--------|-------|-------|-------|-------|
| Sales (Eu mn) | 252 | 253 | 260 | 281 | 304 |
| EBITDA Adj (Eu mn) | 34 | 41 | 44 | 51 | 58 |
| Net Profit Adj (Eu mn) | -3 | 0 | 7 | 11 | 17 |
| EPS New Adj (Eu) | -0.005 | 0.000 | 0.011 | 0.019 | 0.028 |
| EPS Old Adj (Eu) | -0.005 | 0.000 | 0.010 | 0.016 | 0.021 |
| DPS (Eu) | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| EV/EBITDA Adj | 6.9 | 4.9 | 4.6 | 3.8 | 3.1 |
| EV/EBIT Adj | 21.4 | 9.9 | 8.7 | 6.5 | 4.9 |
| P/E Adj | nm | nm | 10.2 | 5.9 | 4.0 |
| Div. Yield | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Net Debt/EBITDA Adj | 4.5 | 3.6 | 3.1 | 2.5 | 2.0 |

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| TESMEC – Key Figures | | | | | | |
|--|--------|--------|--------|--------|--------|--------|
| Profit & Loss (Eu mn) | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| Sales | 245 | 252 | 253 | 260 | 281 | 304 |
| EBITDA | 35 | 34 | 41 | 44 | 51 | 58 |
| EBIT | 13 | 11 | 20 | 24 | 30 | 37 |
| Financial Income (charges) | -2 | -16 | -17 | -18 | -15 | -14 |
| Associates & Others | 0 | 0 | 0 | 0 | 0 | 0 |
| Pre-tax Profit | 12 | -5 | 4 | 6 | 15 | 23 |
| Taxes | -4 | 2 | -4 | -2 | -4 | -6 |
| Tax rate | 31.8% | 41.3% | 95.5% | 25.0% | 25.0% | 25.0% |
| Minorities & Discontinued Operations | 0 | -0 | -5 | -0 | 0 | 0 |
| Net Profit | 8 | -3 | -5 | 4 | 11 | 17 |
| EBITDA Adj | 35 | 34 | 41 | 44 | 51 | 58 |
| EBIT Adj | 13 | 11 | 20 | 24 | 30 | 37 |
| Net Profit Adj | 8 | -3 | -0 | 7 | 11 | 17 |
| Per Share Data (Eu) | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| Total Shares Outstanding (mn) - Average | 606 | 606 | 606 | 606 | 606 | 606 |
| Total Shares Outstanding (mn) - Year End | 607 | 607 | 607 | 607 | 607 | 607 |
| EPS f.d | 0.013 | -0.005 | -0.009 | 0.007 | 0.019 | 0.028 |
| EPS Adj f.d | 0.013 | -0.005 | 0.000 | 0.011 | 0.019 | 0.028 |
| BVPS f.d | 0.135 | 0.126 | 0.125 | 0.131 | 0.150 | 0.178 |
| Dividend per Share ORD | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Dividend per Share SAV | 0.000 | 0.000 | | | | |
| Dividend Payout Ratio (%) | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Cash Flow (Eu mn) | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| Gross Cash Flow | 26 | 4 | 15 | 30 | 30 | 35 |
| Change in NWC | -3 | 2 | 0 | -2 | -4 | -6 |
| Capital Expenditure | -25 | -16 | -19 | -17 | -16 | -16 |
| Other Cash Items | 0 | 0 | 0 | 0 | 0 | 0 |
| Free Cash Flow (FCF) | -2 | -10 | -3 | 11 | 10 | 13 |
| Acquisitions, Divestments & Other Items | -6 | -15 | 10 | 0 | 0 | 0 |
| Dividends | 0 | 0 | 0 | 0 | 0 | 0 |
| Equity Financing/Buy-back | 0 | 0 | 0 | 0 | 0 | 0 |
| Change in Net Financial Position | -7 | -25 | 7 | 11 | 10 | 13 |
| Balance Sheet (Eu mn) | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| Total Fixed Assets | 112 | 120 | 107 | 103 | 99 | 94 |
| Net Working Capital | 81 | 87 | 100 | 97 | 103 | 112 |
| Long term Liabilities | 19 | 25 | 18 | 18 | 18 | 18 |
| Net Capital Employed | 212 | 232 | 225 | 218 | 220 | 224 |
| Net Cash (Debt) | -128 | -154 | -147 | -136 | -126 | -113 |
| Group Equity | 83 | 78 | 78 | 82 | 94 | 111 |
| Minorities | 2 | 2 | 2 | 2 | 2 | 2 |
| Net Equity | 82 | 76 | 76 | 80 | 91 | 108 |
| Enterprise Value (Eu mn) | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| Average Mkt Cap | 83 | 83 | 54 | 68 | 68 | 68 |
| Adjustments (Associate & Minorities) | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Cash (Debt) | -128 | -154 | -147 | -136 | -126 | -113 |
| Enterprise Value | 211 | 236 | 201 | 204 | 194 | 181 |
| Ratios (%) | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| EBITDA Adj Margin | 14.4% | 13.5% | 16.2% | 17.0% | 18.2% | 19.1% |
| EBIT Adj Margin | 5.3% | 4.4% | 8.1% | 9.1% | 10.7% | 12.1% |
| Gearing - Debt/Equity | 154.0% | 196.3% | 189.4% | 165.8% | 135.0% | 102.3% |
| Interest Cover on EBIT | 8.7 | 0.7 | 1.2 | 1.3 | 2.0 | 2.6 |
| Net Debt/EBITDA Adj | 3.6 | 4.5 | 3.6 | 3.1 | 2.5 | 2.0 |
| ROACE* | 6.5% | 5.0% | 8.9% | 10.7% | 13.7% | 16.6% |
| ROE* | 10.4% | -3.8% | -0.2% | 8.5% | 13.4% | 17.0% |
| EV/CE | 1.0 | 1.1 | 0.9 | 0.9 | 0.9 | 0.8 |
| EV/Sales | 0.9 | 0.9 | 0.8 | 0.8 | 0.7 | 0.6 |
| EV/EBITDA Adj | 6.0 | 6.9 | 4.9 | 4.6 | 3.8 | 3.1 |
| EV/EBIT Adj | 16.1 | 21.4 | 9.9 | 8.7 | 6.5 | 4.9 |
| Free Cash Flow Yield | -2.6% | -14.7% | -4.4% | 16.0% | 14.3% | 19.5% |
| Growth Rates (%) | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| Sales | 26.2% | 2.7% | 0.4% | 2.9% | 8.1% | 8.0% |
| EBITDA Adj | 25.1% | -3.3% | 20.7% | 7.9% | 15.3% | 13.3% |
| EBIT Adj | 130.7% | -15.7% | 84.1% | 15.9% | 27.5% | 22.3% |
| Net Profit Adj | 554.8% | nm | nm | nm | 73.9% | 47.7% |
| | | | *** | *** | | |
| EPS Adj | 554.8% | nm | nm | nm | 73.9% | 47.7% |

^{*}Excluding extraordinary items

Source: Intermonte SIM estimates



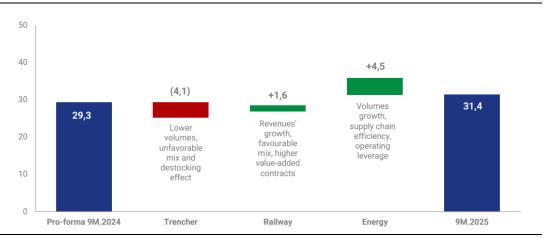
Quarterly Trend

Quarterly trend

| (Eu mn) | 1Q24 | 2Q24 | 3Q24 | 9M24 PF | 4Q24 | FY 24 | 1Q25 | 2Q25 | 3Q25 | 9M25 | 4Q25E | FY 25E | FY 26E |
|------------|-------|-------|-------|------------|-------|-------|-------|-------|-------|-------|-------|--------|--------|
| Revenues | 55.8 | 61.9 | 62.0 | 179.7 | 59.8 | 239.5 | 61.4 | 67.2 | 63.6 | 192.2 | 68.0 | 260.2 | 281.3 |
| EBITDA | 9.1 | 9.9 | 9.7 | 29.2 | 11.9 | 41.1 | 9.5 | 11.7 | 10.2 | 31.4 | 12.9 | 44.3 | 51.1 |
| Margin | 16.3% | 16.0% | 15.6% | 16.2% | 19.9% | 17.1% | 15.5% | 17.3% | 16.0% | 16.3% | 19.0% | 17.0% | 18.2% |
| EBIT | 4.0 | 5.1 | 3.9 | 11.4 | 8.9 | 20.4 | 4.3 | 6.4 | 5.0 | 15.8 | 7.8 | 23.6 | 30.1 |
| Margin | 7.2% | 8.2% | 6.3% | 6.4% | 14.9% | 8.5% | 7.0% | 9.6% | 7.8% | 8.2% | 11.5% | 9.1% | 10.7% |
| Net Profit | -1.1 | -1.1 | -2.1 | -4.4 | -0.8 | -5.2 | -1.4 | 0.9 | -0.2 | -0.7 | 4.8 | 4.1 | 11.5 |
| Net Debt | 167.1 | 183.6 | 176.0 | 176.0 | 147.0 | 147.0 | 152.6 | 146.4 | 136.0 | 136.0 | 136.1 | 136.1 | 126.3 |

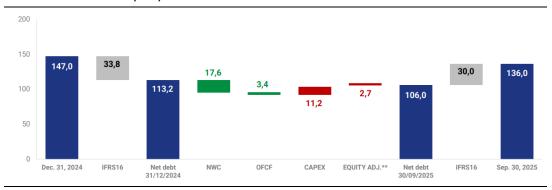
Source: company data, Intermonte estimates

9M25 EBITDA Evolution by BU (€ mn)



Source: Company data

9M25 NFP and FCF EVolution (€ mn)



Source: Company data



Valuation

We value Tesmec through DCF at Eu105mn (previous Eu48mn) or Eu0.17 per share (previous Eu0.08). At target, we value Tesmec at 4.5x EV/EBITDA and 8.7x P/E FY26e.

DCF Model

| (Eu mn) | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | TV |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Revenues | 260.2 | 281.3 | 303.9 | 324.9 | 341.1 | 358.2 | 376.1 | 383.6 |
| YoY Growth | 2.9% | 8.1% | 8.0% | 6.9% | 5.0% | 5.0% | 5.0% | 2.0% |
| EBITDA | 44.3 | 51.1 | 57.9 | 63.7 | 68.2 | 71.6 | 75.2 | 57.5 |
| margin % | 17.0% | 18.2% | 19.1% | 19.6% | 20.0% | 20.0% | 20.0% | 15.0% |
| D&A | (20.7) | (21.0) | (21.1) | (21.2) | (22.3) | (23.4) | (24.5) | (26.9) |
| EBIT | 23.6 | 30.1 | 36.8 | 43.5 | 46.0 | 48.3 | 50.7 | 30.7 |
| Taxes on EBIT | (6.3) | (7.8) | (9.5) | (11.2) | (13.8) | (14.5) | (15.2) | (9.2) |
| tax rate | -26.5% | -26.0% | -25.8% | -25.6% | -30.0% | -30.0% | -30.0% | -30.0% |
| NOPAT | 17.3 | 22.3 | 27.3 | 32.3 | 32.2 | 33.8 | 35.5 | 21.5 |
| Change in WC | 2.9 | (8.0) | (8.6) | (8.0) | (6.2) | (6.5) | (6.8) | (3.0) |
| WC/Sales | | 38.0% | 38.0% | 38.0% | 38.0% | 38.0% | 38.0% | 40.0% |
| Capex | (17.2) | (16.3) | (16.0) | (16.5) | (20.5) | (21.5) | (22.6) | (26.9) |
| Capex/Sales | -6.6% | -5.8% | -5.3% | -5.1% | -6.0% | -6.0% | -6.0% | -7.0% |
| Unlevered FCF | 23.8 | 19.0 | 23.8 | 28.1 | 27.8 | 29.2 | 30.6 | 18.5 |
| TV | | | | | | | | 248.9 |
| Discount factor | | 0.91 | 0.83 | 0.76 | 0.69 | 0.63 | 0.58 | 0.53 |
| Discounted Free cash flow | · | 17.3 | 19.8 | 21.3 | 19.3 | 18.5 | 17.7 | 131.3 |

| Eu mn | |
|--|-------|
| Discounted free cash flows 2026-2031E | 114 |
| Terminal Value on total EV | 54% |
| Terminal value multiple on EBITDA | 4.3x |
| Total EV | 245 |
| Net financial position (YE25) incl. IFRS16 | (136) |
| Other Liabilities | (4) |
| Fair Value of Equity (Eu mn) | 105 |
| N. of shares (mn) | 606.5 |
| N. of shares ex. treasury shares(mn) | 601.7 |
| Fair value per share (Eu) | 0.17 |

Source: Intermonte estimates

Multiples @ Current Price

| | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E |
|----------------------|------|-------|--------|-------|-------|-------|
| EV/SALES | 0.9 | 0.9 | 0.8 | 0.8 | 0.7 | 0.6 |
| EV/EBITDA | 6.0 | 6.8 | 4.7 | 4.7 | 3.9 | 3.2 |
| EV/EBIT | 16.1 | 20.8 | 9.4 | 8.8 | 6.6 | 5.0 |
| P/E | 10.0 | -24.5 | -318.2 | 10.3 | 5.9 | 4.0 |
| Multiples @TP Eu0.17 | | | | | | |
| Mkt Cap target Eu mn | | | | | 100.1 | 100.1 |
| EV/SALES | 0.9 | 0.9 | 0.8 | 0.9 | 0.8 | 0.7 |
| EV/EBITDA | 6.0 | 6.9 | 4.8 | 5.4 | 4.5 | 3.7 |
| EV/EBIT | 16.1 | 21.3 | 9.8 | 10.2 | 7.6 | 5.9 |
| P/E | 10.0 | n.m. | n.m. | 15.2 | 8.7 | 5.9 |

Source: Intermonte SIM estimates



Change in Estimates

| (Eu mn) | 2024 | 2025E | 2026E | 2027E | 2028E |
|--------------------|-------|--------|--------|--------|--------|
| Sales new | 252.9 | 260.2 | 281.3 | 303.9 | 324.9 |
| Sales old | | 255.5 | 275.2 | 294.6 | 295.6 |
| % change | | 1.8% | 2.2% | 3.2% | 9.9% |
| EBITDA new | 41.1 | 44.3 | 51.1 | 57.9 | 63.7 |
| EBITDA old | | 44.2 | 48.6 | 52.6 | 53.6 |
| % change | | 0.2% | 5.1% | 10.1% | 18.8% |
| EBIT new | 20.4 | 23.6 | 30.1 | 36.8 | 43.5 |
| EBIT old | | 23.3 | 27.6 | 31.3 | 32.3 |
| % change | | 1.3% | 9.1% | 17.6% | 34.7% |
| Pre tax Profit new | 3.8 | 6.0 | 15.3 | 22.6 | 29.7 |
| Pre tax Profit old | | 8.2 | 13.1 | 17.7 | 18.7 |
| % change | | -26.8% | 16.8% | 27.7% | 58.8% |
| Net Profit new | -5.2 | 4.1 | 11.5 | 17.0 | 22.3 |
| Net Profit old | | 6.2 | 9.5 | 12.7 | 13.7 |
| % change | | -33.3% | 20.5% | 33.7% | 62.9% |
| Net Debt new | 147.0 | 136.1 | 126.3 | 113.1 | 96.4 |
| Net Debt old | | 144.4 | 140.9 | 132.6 | 133.6 |
| % change | | -5.8% | -10.3% | -14.7% | -27.8% |

Source: Company data, Intermonte estimates



Financials

Profit & Loss

| (Eu mn) | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E |
|-------------------------------|--------|---------|---------|----------|--------|-------|
| Energy | 58 | 68 | 77 | 97 | 107 | 116 |
| Trencher | 134 | 137 | 125 | 111 | 118 | 125 |
| Railway | 53 | 47 | 50 | 52 | 57 | 63 |
| Revenues | 245.2 | 251.9 | 252.9 | 260.2 | 281.3 | 303.9 |
| YoY change % | 26% | 3% | 0% | 3% | 8% | 8% |
| YoY change Eu mn | 51 | 7 | 1 | 7 | 21 | 23 |
| Operating costs | -210 | -218 | -212 | -216 | -230 | -246 |
| YoY change % | 26% | 4% | -3% | 2% | 7% | 7% |
| Energy | 7.8 | 10.0 | 11.3 | 19.5 | 21.3 | 23.5 |
| Trencher | 13.4 | 15.4 | 20.2 | 13.6 | 17.3 | 20.2 |
| Railway | 14.0 | 8.6 | 9.5 | 11.2 | 12.5 | 14.2 |
| EBITDA | 35.2 | 34.0 | 41.1 | 44.3 | 51.1 | 57.9 |
| margin % | 14.4% | 13.5% | 16.2% | 17.0% | 18.2% | 19.1% |
| YoY change % | 25.1% | -3.3% | 20.7% | 7.9% | 15.3% | 13.3% |
| D&A | -22.1 | -23.0 | -20.7 | -20.7 | -21.0 | -21.1 |
| EBIT | 13.1 | 11.1 | 20.4 | 23.6 | 30.1 | 36.8 |
| margin % | 7.5% | 4.4% | 8.1% | 9.1% | 10.7% | 12.1% |
| YoY change % | 130.7% | -15.7% | 84.1% | 15.9% | 27.5% | 22.3% |
| Financial expenses | -1.507 | -15.655 | -16.6 | -17.6 | -14.8 | -14.2 |
| Pretax profit | 11.6 | -4.6 | 3.8 | 6.0 | 15.3 | 22.6 |
| YoY change % | 329.8% | -139.6% | -182.1% | 59.2% | 155.0% | 47.7% |
| Taxes | -3.7 | 1.9 | -3.6 | -1.5 | -3.8 | -5.7 |
| Tax rate % | 31.8% | 41.3% | 95.5% | 25.0% | 25.0% | 25.0% |
| Net Profit before minorities | 7.9 | -2.7 | 0.2 | 4.5 | 11.5 | 17.0 |
| YoY change % | 554.8% | -134.1% | -106.3% | 2547.1% | 155.0% | 47.7% |
| Minorities | 0.0 | -0.3 | -5.4 | -0.4 | 0.0 | 0.0 |
| Net Profit | 7.9 | -3.0 | -5.2 | 4.1 | 11.5 | 17.0 |
| YoY change % | 554.8% | -137.5% | 76.2% | -178.4% | 179.9% | 47.7% |
| Per share data | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E |
| Number of shares m | 606.5 | 606.5 | 606.5 | 606.5 | 606.5 | 606.5 |
| Shares net of treasury shares | 601.7 | 601.7 | 601.7 | 601.7 | 601.7 | 601.7 |
| EPS Adj. | 0.013 | -0.005 | 0.000 | 0.011 | 0.019 | 0.028 |
| growth % | 554.8% | -137.5% | -95.6% | -5176.9% | 73.9% | 47.7% |
| FCF per share | -0.003 | -0.017 | -0.005 | 0.018 | 0.016 | 0.022 |
| BVPS | 0.135 | 0.126 | 0.125 | 0.131 | 0.150 | 0.178 |

Source: Intermonte SIM

Balance Sheet

| (Eu mn) | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E |
|------------------------------------|-------|-------|-------|-------|-------|-------|
| Intangible assets | 32.3 | 39.3 | 42.2 | 42.2 | 42.2 | 42.2 |
| Tangible assets | 73.7 | 74.0 | 57.6 | 54.1 | 49.4 | 44.3 |
| Financial assets | 5.6 | 6.3 | 7.1 | 7.1 | 7.1 | 7.1 |
| Net fixed assets | 111.6 | 119.6 | 106.9 | 103.4 | 98.7 | 93.6 |
| Inventories | 101.4 | 110.6 | 96.1 | 96.8 | 105.5 | 115.5 |
| Receivables | 56.2 | 45.6 | 55.4 | 55.2 | 59.6 | 65.6 |
| Payables | -74.2 | -82.8 | -79.9 | -83.3 | -90.0 | -97.2 |
| Other assets/liabilities | -2.8 | 13.4 | 28.2 | 28.2 | 28.2 | 28.2 |
| Net working capital | 80.6 | 86.8 | 99.8 | 96.9 | 103.3 | 112.1 |
| Other long term assets/liabilities | 19.5 | 25.3 | 17.8 | 17.9 | 17.9 | 17.9 |
| Net Invested Capital | 211.8 | 231.7 | 224.6 | 218.2 | 219.9 | 223.6 |
| Net Debt /(Cash) | 128.4 | 153.5 | 147.0 | 136.1 | 126.3 | 113.1 |
| Minorities | 1.7 | 2.0 | 2.0 | 2.4 | 2.4 | 2.4 |
| Shareholders funds | 81.7 | 76.2 | 75.6 | 79.7 | 91.2 | 108.1 |
| Total Shareholders Funds | 83.4 | 78.2 | 77.6 | 82.1 | 93.6 | 110.5 |
| Total Sources | 211.8 | 231.7 | 224.6 | 218.2 | 219.9 | 223.6 |

Source: Intermonte SIM

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Cash Flow

| (Eu mn) | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E |
|---------------------------------|-------|-------|-------|-------|-------|-------|
| EBITDA | 35.2 | 34.0 | 41.1 | 44.3 | 51.1 | 57.9 |
| Capex | -25.0 | -16.4 | -18.5 | -17.2 | -16.3 | -16.0 |
| Taxes | -2.7 | 1.9 | 0.3 | -1.5 | -3.8 | -5.7 |
| Change in working capital | -4.1 | -6.2 | -13.0 | 2.9 | -6.4 | -8.8 |
| Other operating items | -3.7 | -7.7 | 3.7 | 0.0 | 0.0 | 0.0 |
| Financial charges | -1.5 | -15.7 | -16.6 | -17.6 | -14.8 | -14.2 |
| Free Cash Flow | -1.8 | -10.0 | -3.0 | 10.9 | 9.8 | 13.3 |
| Acquisitions/Disposals | -5.5 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Change in Equity | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Dividends | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Others | 0.0 | -15.1 | 9.5 | 0.0 | 0.0 | 0.0 |
| Decrease/(Increase) in Net Debt | -7.3 | -25.1 | 6.5 | 10.9 | 9.8 | 13.3 |
| Net Debt end of period | 128.4 | 153.5 | 147.0 | 136.1 | 126.3 | 113.1 |
| Capex/Sales | 10.2% | 6.5% | 7.3% | 6.6% | 5.8% | 5.3% |
| Working Capital/Sales | 32.9% | 34.5% | 39.5% | 37.2% | 36.7% | 36.9% |
| Net Debt/EBITDA | 3.6 x | 4.5 x | 3.6 x | 3.1 x | 2.5 x | 2.0 x |

Source: Intermonte SIM

| DETAILS ON STOCKS RECOMMENDATION | | | | | |
|----------------------------------|------------|-----------------------|------------|--|--|
| Stock NAME | TESMEC | | | | |
| Current Recomm: | OUTPERFORM | Previous Recomm: | OUTPERFORM | | |
| Current Target (Eu): | 0.17 | Previous Target (Eu): | 0.08 | | |
| Current Price (Eu): | 0.11 | Previous Price (Eu): | 0.07 | | |
| Date of report: | 10/11/2025 | Date of last report: | 07/08/2025 | | |



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- main methods used to evaluate financial instruments and set a target price for 12 months after the investment recommendation are as follows:
 Discounted cash flow (DCF) model or similar methods such as a dividend discount model (DDM)
 Comparison with market peers, using the most appropriate methods for the individual company analysed: among the main ratios used for industrial sectors are price/ earnings (P/E), EV/EBITDA, EV/EBIT, price /sales
- Return on capital and multiples of adjusted net book value are the main methods used for banking sector stocks, while for insurance sector stocks return on allocated capital and multiples on net book value and embedded portfolio value

are used

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Some of the parameters used in evaluations, such as the risk-free rate and risk premium, are the same for all companies covered, and are updated to reflect market conditions. Currently a risk-free rate of 4.0% and a risk premium between 5.5% - 6.0% are being used.

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NEUTRAL: stock performance expected at between +10% and - 10% compared to the market over a 12 month period;

NONERPERGNM: stock expected to underperform the market by between -10% and -25% over a 12 month period; SELL: stock expected to underperform the market by between -10% and -25% over a 12 month period; Prices: The prices reported in the research refer to the price at the close of the previous day of trading

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